#### **ATTACHMENTS**

- 1. Schedule of Applications
- 2. Schedule of FCC Licenses and Authorizations
- 3. Ownership, Management, and Control of Proposed Transferee

### ATTACHMENT 1 SCHEDULE OF APPLICATIONS

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Form	Application	Licensee/Holder	Number and Type of Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	Intelsat LLC	32 Earth Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	Intelsat LLC	3 Temporary Earth Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	Intelsat LLC	1 VSAT Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	Intelsat North America LLC	28 Space Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	Intelsat North America LLC	26 Earth Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	PanAmSat H-2 Licensee Corp.	1 Space Station Authorization
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	PanAmSat Licensee Corp.	23 Space Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	PanAmSat Licensee Corp.	71 Earth Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	PanAmSat Licensee Corp.	2 Temporary Earth Station Authorizations
312	Application for Transfer of Control of Satellite Space and Earth Station Authorizations	PanAmSat Licensee Corp.	3 VSAT Authorizations
603	Application for Transfer of Control of Wireless Telecommunications Bureau Authorizations	Intelsat LLC	4 Industrial/Business Pool Microwave
703	Application for Transfer of Control of Experimental License	Intelsat LLC	1 Experimental Authorization
N/A	Application for Transfer of Control of Holder of Section 214 Authorization	Intelsat General Corporation	1 International Section 214 Authorization
N/A	Application for Transfer of Control of Holder of Section 214 Authorization	Intelsat USA License Corp.	3 International Section 214 Authorizations

### ATTACHMENT 2: SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS

### ATTACHMENT 2 SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS

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#### **Space Station Licenses**

Licensee	Satellite Name	Call Sign	Orbital Location
Intelsat North America LLC	Galaxy 19 (formerly IA-9)	S2647	97 WL
Intelsat North America LLC	Galaxy 25 (formerly IA-5)	S2154	97 WL
Intelsat North America LLC	Galaxy 26 (formerly IA-6)	S2469	93 WL
Intelsat North America LLC	Galaxy 27 (formerly IA-7)	S2159	129 WL
Intelsat North America LLC	Galaxy 28 (formerly IA-8)	S2160	89 WL
Intelsat North America LLC	Intelsat 1002	S2414	1 WL
Intelsat North America LLC	Intelsat 601	S2392	63.65 EL
Intelsat North America LLC	Intelsat 602	S2389	157 EL
Intelsat North America LLC	Intelsat 603	S2399	19.95 WL
Intelsat North America LLC	Intelsat 605	S2394	174 EL
Intelsat North America LLC	Intelsat 701	S2400	180 EL
Intelsat North America LLC	Intelsat 702	S2388	54.85 EL
Intelsat North America LLC	Intelsat 704	S2397	66 EL
Intelsat North America LLC	Intelsat 705	S2395	50 WL
Intelsat North America LLC	Intelsat 706	S2401	50.25 EL
Intelsat North America LLC	Intelsat 707	S2398	53 WL
Intelsat North America LLC	Intelsat 709	S2396	85.15 EL
Intelsat North America LLC	Intelsat 801	S2391	31.5 WL
Intelsat North America LLC	Intelsat 802	S2402	32.9 EL
Intelsat North America LLC	Intelsat 805	S2404	55.5 WL
Intelsat North America LLC	Intelsat 901	S2405	18 WL
Intelsat North America LLC	Intelsat 902	S2406	62 EL
Intelsat North America LLC	Intelsat 903	S2407	34.5 WL
Intelsat North America LLC	Intelsat 904	S2408	60 EL
Intelsat North America LLC	Intelsat 905	S2409	24.5 WL
Intelsat North America LLC	Intelsat 906	S2410	64.15 EL
Intelsat North America LLC	Intelsat 907	S2411	27.5 WL
Intelsat North America LLC	MARISAT-F2	KS 35	33.9 WL
PanAmSat H-2 Licensee Corp.	Horizons 2 (formerly SBS-6R)	S2423	74.0 WL
PanAmSat Licensee Corp.	Galaxy 10R	S2378	123 WL
PanAmSat Licensee Corp.	Galaxy 11	S2253	91 WL
PanAmSat Licensee Corp.	Galaxy 12	S2422	125.10 WL
PanAmSat Licensee Corp.	Galaxy 13	S2386	127 WL (C only)
PanAmSat Licensee Corp.	Galaxy 14	S2385	127 WL (C only)
PanAmSat Licensee Corp.	Galaxy 15	S2387	
PanAmSat Licensee Corp.	Galaxy 15 Galaxy 16	S2587 S2687	133 WL 99 WL
PanAmSat Licensee Corp.	Galaxy 17		91 WL
PanAmSat Licensee Corp.	Galaxy 17	S2715	<u> </u>
PanAmSat Licensee Corp.	<del></del>	S2381	95.05 WL
PanAmSat Licensee Corp.	Galaxy 4R Galaxy 9	S2377	76.85 WL
		S2146	74.15 WL
PanAmSat Licensee Corp.	Intelsat 10 (formerly PAS-10)	S2382	68.5 EL
PanAmSat Licensee Corp.  PanAmSat Licensee Corp.	Intelsat 1R (formerly PAS-1R)	S2368	45 WL
	Intelsat 2 (formerly PAS-2)	S2459	169 EL
PanAmSat Licensee Corp.	Intelsat 4 (formerly PAS-4)	S2461	72 EL
PanAmSat Licensee Corp.	Intelsat 5 (formerly PAS-5)	S2704	26.15 (Argentina)
PanAmSat Licensee Corp.	Intelsat 6B (formerly PAS-6B)	S2359	43.1 WL
PanAmSat Licensee Corp.	Intelsat 7 (formerly PAS-7)	S2229	68.65 EL
PanAmSat Licensee Corp.	Intelsat 8 (formerly PAS-8)	S2460	166 EL
PanAmSat Licensee Corp.	Intelsat 9 (formerly PAS-9)	S2380	58 WL
PanAmSat Licensee Corp.	Intelsat-3R (formerly PAS-3R)	PAS-2R	43 WL

### ATTACHMENT 2 SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS

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Licensee	Satellite Name	Call Sign	Orbital Location
PanAmSat Licensee Corp.	PAS-11 (formerly PAS-4R)	S2237	191 WL
PanAmSat Licensee Corp.	SBS-6	S2707	74.05 WL

#### **Earth Station Licenses**

Licensee	Call Sign
Intelsat LLC	E010104
Intelsat LLC	E010206
Intelsat LLC	E020126
Intelsat LLC	E020191
Intelsat LLC	E030051
Intelsat LLC	E030071
Intelsat LLC	E030082
Intelsat LLC	E030100
Intelsat LLC	E030101
Intelsat LLC	E030103
Intelsat LLC	E040140
Intelsat LLC	E040141
Intelsat LLC	E040286
Intelsat LLC	E040414
Intelsat LLC	E050009
Intelsat LLC	E050048
Intelsat LLC	E050049
Intelsat LLC	E060029
Intelsat LLC	E060108
Intelsat LLC	E070050
Intelsat LLC	E070067
Intelsat LLC	E900992
Intelsat LLC	E920519
Intelsat LLC	E960186
Intelsat LLC	E960187
Intelsat LLC	E970091
Intelsat LLC	E970319
Intelsat LLC	E980200
Intelsat LLC	E980510
Intelsat LLC	E980526
Intelsat LLC	E990131
Intelsat LLC	E990320
Intelsat LLC	E990551
Intelsat LLC	KA251
Intelsat LLC	WA22
Intelsat LLC	WN52
Intelsat North America LLC	E000296

## ATTACHMENT 2 SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS Page 3

Licensee	Call Sign
Intelsat North America LLC	E000355
Intelsat North America LLC	E020169
Intelsat North America LLC	E020314
Intelsat North America LLC	E020315
Intelsat North America LLC	E040125
Intelsat North America LLC	E040343
Intelsat North America LLC	E060384
Intelsat North America LLC	E060388
Intelsat North America LLC	E980485
Intelsat North America LLC	KA25
Intelsat North America LLC	KA258
Intelsat North America LLC	KA259
Intelsat North America LLC	KA260
Intelsat North America LLC	KA261
Intelsat North America LLC	KA262
Intelsat North America LLC	KA263
Intelsat North America LLC	KA264
Intelsat North America LLC	KA265
Intelsat North America LLC	KA266
Intelsat North America LLC	KA267
Intelsat North America LLC	KA268
Intelsat North America LLC	KA269
Intelsat North America LLC	KA270
Intelsat North America LLC	KA275
Intelsat North America LLC	KB26
PanAmSat Licensee Corp.	E000048
PanAmSat Licensee Corp.	E000049
PanAmSat Licensee Corp.	E000063
PanAmSat Licensee Corp.	E000274
PanAmSat Licensee Corp.	E000363
PanAmSat Licensee Corp.	E000364
PanAmSat Licensee Corp.	E000488
PanAmSat Licensee Corp.	E010019
PanAmSat Licensee Corp.	E010112
PanAmSat Licensee Corp.	E010113
PanAmSat Licensee Corp.	E010118
PanAmSat Licensee Corp.	E010133
PanAmSat Licensee Corp.	E010280
PanAmSat Licensee Corp.	E020260
PanAmSat Licensee Corp.	E020309
PanAmSat Licensee Corp.	E030012
PanAmSat Licensee Corp.	E030020
PanAmSat Licensee Corp.	E030072
PanAmSat Licensee Corp.	E030073

## SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS Page 4

Licensee	Call Sign
PanAmSat Licensee Corp.	E030096
PanAmSat Licensee Corp.	E030106
PanAmSat Licensee Corp.	E030175
PanAmSat Licensee Corp.	E030182
PanAmSat Licensee Corp.	E030232
PanAmSat Licensee Corp.	E030306
PanAmSat Licensee Corp.	E030307
PanAmSat Licensee Corp.	E040174
PanAmSat Licensee Corp.	E050169
PanAmSat Licensee Corp.	E050174
PanAmSat Licensee Corp.	E050311
PanAmSat Licensee Corp.	E060198
PanAmSat Licensee Corp.	E2178
PanAmSat Licensee Corp.	E4132
PanAmSat Licensee Corp.	E7465
PanAmSat Licensee Corp.	E860175
PanAmSat Licensee Corp.	E881286
PanAmSat Licensee Corp.	E881304
PanAmSat Licensee Corp.	E900757
PanAmSat Licensee Corp.	E930088
PanAmSat Licensee Corp.	E940333
PanAmSat Licensee Corp.	E940532
PanAmSat Licensee Corp.	E950067
PanAmSat Licensee Corp.	E950267
PanAmSat Licensee Corp.	E950307
PanAmSat Licensee Corp.	E950502
PanAmSat Licensee Corp.	E950508
PanAmSat Licensee Corp.	E960411
PanAmSat Licensee Corp.	E970051
PanAmSat Licensee Corp.	E970189
PanAmSat Licensee Corp.	E970391
PanAmSat Licensee Corp.	E970392
PanAmSat Licensee Corp.	E980069
PanAmSat Licensee Corp.	E980460
PanAmSat Licensee Corp.	E980467
PanAmSat Licensee Corp.	E980501
PanAmSat Licensee Corp.	E980502
PanAmSat Licensee Corp.	E980503
PanAmSat Licensee Corp.	E990024
PanAmSat Licensee Corp.	E990055
PanAmSat Licensee Corp.	E990056
PanAmSat Licensee Corp.	E990091
PanAmSat Licensee Corp.	E990092
PanAmSat Licensee Corp.	E990214

### ATTACHMENT 2 SCHEDULE OF FCC LICENSES AND AUTHORIZATIONS

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Licensee	Call Sign
PanAmSat Licensee Corp.	E990223
PanAmSat Licensee Corp.	E990224
PanAmSat Licensee Corp.	E990323
PanAmSat Licensee Corp.	E990334
PanAmSat Licensee Corp.	E990363
PanAmSat Licensee Corp.	E990365
PanAmSat Licensee Corp.	E990433
PanAmSat Licensee Corp.	E990441
PanAmSat Licensee Corp.	KA391
PanAmSat Licensee Corp.	KA416
PanAmSat Licensee Corp.	KA450
PanAmSat Licensee Corp.	KA71
PanAmSat Licensee Corp.	KL92

#### Wireless Licenses

Licensee	Call Sign
Intelsat LLC	WII902
Intelsat LLC	WPAG761
Intelsat LLC	WPRR963
Intelsat LLC	WPYJ473

#### **Experimental Licenses**

Licensee	Call Sign
Intelsat LLC	WD2XHU

#### **International Section 214 Authorizations**

Licensee	Call Sign
Intelsat USA License Corp.	ITC-214-20051031-0443 (global)
Intelsat USA License Corp.	ITC-214-19920318-00117 (Cuba), modified by ITC-MOD-20051007-00445.
	ITC-214-19930829-00248 (Cuba), modified by ITC-MOD-20051007-00445.
Intelsat General Corporation	ITC-214-20040528-00213 (global), modified by ITC-MOD-20050329-00170

#### **ATTACHMENT 3:**

OWNERSHIP, MANAGEMENT, AND CONTROL OF PROPOSED TRANSFEREE

Page

The information set forth below describes the ownership, management, and control of the proposed transferee, Serafina Holdings Limited ("Serafina"), following consummation of the Proposed Transaction.

#### I. SERAFINA HOLDINGS LIMITED

The Proposed Transaction contemplates that Serafina Acquisition Limited will acquire all of the equity interests in Intelsat Holdings, Ltd. ("Intelsat"). Serafina Acquisition Limited is wholly owned by Serafina. Intelsat, Serafina, and Serafina Acquisition Limited are all Bermuda companies. BC Partners Holdings Limited ("BCP"), an investment firm organized under the laws of Guernsey, will indirectly control approximately 71.00 percent of the equity interests in Serafina. Consequently, BCP will control Serafina and, by extension, Intelsat.

The Board of Directors of Serafina will be comprised of four members. BCP will designate two members of the Board. Silver Lake Group, L.L.C. ("Silver Lake"), a U.S.-based investment firm, will designate one member of the Board. Intelsat's management team will designate the final member of the Board. It is anticipated that two members of the Board will be U.S. citizens, and two members of the Board will be citizens of Western European, WTO Member countries. The Board of Directors of Intelsat Holdings, Ltd. and the Board of Directors of Serafina Acquisition Limited will be constituted in the same manner as the Serafina Board.

Table 1 lists the entities that will hold direct equity interests in Serafina. In addition, BCP anticipates that certain members of Intelsat's management team will hold direct equity interests in Serafina. In all cases, equity and voting interests will be identical (i.e., Serafina will issue a single class of voting stock). To summarize:

- (i) **BCP Funds.** Forty-one investment funds ultimately controlled by BCP (the "BCP Funds") will hold approximately 71.00 percent of the equity interests in Serafina. These funds are described in lines 1 through 41 of Table 1.
- (ii) Silver Lake Funds. Two investment funds ultimately controlled by Silver Lake Group, L.L.C. (the "Silver Lake Funds") will hold approximately 16.84 percent of the equity interests in Serafina. These funds are described in lines 42 and 43 of Table 1.
- (iii) Other Serafina Investors. Banc of America Capital Investors V, L.P. will hold approximately 3.37 percent of the equity interests in Serafina. CSFB Strategic Partners III, L.P. (indirectly controlled by Credit Suisse) will hold approximately 1.35 percent of the equity interests in Serafina. These funds are described in lines 44 and 45 of Table 1. Thirteen members of Intelsat's management team will collectively hold an equity interest in

Serafina of at least 2.13 percent.<sup>1</sup> These individuals are citizens of the following countries: United States (9); Canada (1); France (1); Mauritius (1); and the United Kingdom. This investment is described in line 46 of Table 1. The remaining equity in Serafina, approximately 5.32 percent, is subject to continuing syndication for passive investors by the BCP funds. In the event the full 5.32 percent is not syndicated or acquired by Intelsat management, the Existing Control Group is obligated to acquire the remainder. This remaining equity is described in line 47 of Table 1.

Table 1: Shareholders of Serafina Holdings Limited

#	Shareholder Name	Serafina Investor	Jurisdiction of	Percentage
		Group	Formation	Ownership
1	BC European Capital VIII-1, L.P.	BCP Funds	United Kingdom	4.08%
2	BC European Capital VIII-2, L.P.	BCP Funds	United Kingdom	3.95%
3	BC European Capital VIII-3, L.P.	BCP Funds	United Kingdom	4.07%
4	BC European Capital VIII-4, L.P.	BCP Funds	United Kingdom	5.22%
5	BC European Capital VIII-5, L.P.	BCP Funds	United Kingdom	5.22%
6	BC European Capital VIII-6, L.P.	BCP Funds	United Kingdom	5.18%
7	BC European Capital VIII-7, L.P.	BCP Funds	United Kingdom	5.18%
8	BC European Capital VIII-8, L.P.	BCP Funds	United Kingdom	5.14%
9	BC European Capital VIII-9, L.P.	BCP Funds	United Kingdom	5.18%
10	BC European Capital VIII-10, L.P.	BCP Funds	United Kingdom	5.11%
11	BC European Capital VIII-11, L.P.	BCP Funds	United Kingdom	3.08%
12	BC European Capital VIII-12, L.P.	BCP Funds	United Kingdom	0.82%
13	BC European Capital VIII-14, L.P.	BCP Funds	United Kingdom	0.92%
14	BC European Capital VIII-15, L.P.	BCP Funds	United Kingdom	0.07%
15	BC European Capital VIII-16, L.P.	BCP Funds	United Kingdom	0.46%
16	BC European Capital VIII-17, L.P.	BCP Funds	United Kingdom	0.03%
17	BC European Capital VIII-18, L.P.	BCP Funds	United Kingdom	0.02%
18	BC European Capital VIII-19, L.P.	BCP Funds	United Kingdom	0.02%
19	BC European Capital VIII-20, L.P.	BCP Funds	United Kingdom	0.02%
20	BC European Capital VIII-21, L.P.	BCP Funds	United Kingdom	0.02%
21	BC European Capital VIII-22, L.P.	BCP Funds	United Kingdom	0.01%
22	BC European Capital VIII-23, L.P.	BCP Funds	United Kingdom	0.01%
23	BC European Capital VIII-24, L.P.	BCP Funds	United Kingdom	0.01%
24	BC European Capital VIII-25, L.P.	BCP Funds	United Kingdom	0.01%
25	BC European Capital VIII-26, L.P.	BCP Funds	United Kingdom	< 0.01%
26	BC European Capital VIII-27, L.P.	BCP Funds	United Kingdom	< 0.01%
27	BC European Capital VIII-28, L.P.	BCP Funds	United Kingdom	< 0.01%
28	BC European Capital VIII-29, L.P.	BCP Funds	United Kingdom	< 0.01%

See n.10, infra.

#	Shareholder Name	Serafina Investor	Jurisdiction of	Percentage
		Group	<b>Formation</b>	Ownership
29	BC European Capital VIII-30, L.P.	BCP Funds	United Kingdom	< 0.01%
30	BC European Capital VIII-31, L.P.	BCP Funds	United Kingdom	< 0.01%
31	BC European Capital VIII-32, L.P.	BCP Funds	United Kingdom	< 0.01%
32	BC European Capital VIII-33, L.P.	BCP Funds	United Kingdom	< 0.01%
33	BC European Capital VIII-34, L.P.	BCP Funds	United Kingdom	< 0.01%
34	BC European Capital VIII-35 SC	BCP Funds	France	0.03%
35	BC European Capital VIII-36 SC	BCP Funds	France	< 0.01%
36	BC European Capital VIII-37 SC	BCP Funds	France	< 0.01%
37	BC European Capital VIII-38 SC	BCP Funds	France	< 0.01%
38	BC European Capital VIII-39 SC	BCP Funds	France	< 0.01%
39	BC European Capital – Intelsat Syndication	BCP Funds	Guernsey	1.68%
	L.P.			
40	BC European Capital – Intelsat Co-	BCP Funds	United Kingdom	8.69%
	investment L.P.			
41	BC European Capital – Intelsat Co-	BCP Funds	United Kingdom	6.74%
	investment 1 L.P.			
42	Silver Lake Partners III, L.P.	Silver Lake Funds	Delaware	16.81%
43	Silver Lake Technology Investors III, L.P.	Silver Lake Funds	Delaware	0.03%
44	Banc of America Capital Investors V, L.P.	Other Investors	Delaware	3.37%
45	CSFB Strategic Partners III, L.P.	Other Investors	Delaware	1.35%
46	Intelsat Management	Management	United States and	$2.13\%^{2}$
			Other WTO	
47	Remaining Equity	In Syndication		5.32%

Table 2 describes the direct and indirect economic interests held by each Serafina Investor Group.

Table 2: Summary of Equity Ownership of Serafina Investors

Serafina Investor Group	Equity in Serafina	U.S. Equity in Investor Group	Non-U.S. Equity in Investor Group <sup>3</sup>	U.S. Equity in Serafina <sup>4</sup>	Non-U.S. Equity in Serafina
BCP Funds	71.00%	34.93%	65.07%	24.67%	47.60%
Silver Lake Funds	16.84%	57.40%	42.60%	9.67%	7.17%
Intelsat Management	2.13%5	90.37%	9.63%	1.92%	0.21%
Other Investors	4.72%	71.40%	28.60%	3.37%	1.35%
In Syndication	5.32%				

All investors in the Investor Groups are citizens of, or have their principal place of business in, WTO Member countries, with the following exceptions: (i) one limited partner, with a total equity interest of 0.06 percent in the Silver Lake Funds and an indirect equity interest in Serafina of approximately 0.01 percent, has its principal place of business in a non-WTO Member country (Lebanon); and (ii) two additional limited partners of the Silver Lake Funds, with a total equity interest of 1.26 percent in the Silver Lake Funds and an indirect equity interest in Serafina of approximately 0.21 percent, have principal places of business that are currently unknown.

Generally, an Investor Group's indirect equity interests in Serafina (columns 5 and 6) have been calculated by multiplying the Investor Group's levels of U.S. and non-U.S. equity in the Investor Group (columns 3 and 4) by the Investor Group's direct equity interest in Serafina (column 2). However: (i) BCP or its principals control approximately 1.12 percent (0.26 percent U.S. and 0.86 percent non-U.S.) of the equity interests in the BCP Funds; and (ii) Silver Lake Technology Associates III, L.P., the General Partner of the Silver Lake Funds, holds an equity interest of approximately 2.18 percent in the Silver Lake Funds. These interests have not been diluted using the multiplier.

<sup>5</sup> See n.10, infra.

Diagram 1 shows Intelsat's expected ownership structure upon consummation of the Proposed Transaction. The subsequent sections discuss the ownership of the BCP Funds, the Silver Lake Funds, and the other Serafina investors in greater detail.

**BC Partners Holdings Limited** (Guernsey) **CIE Management II Limited** (Guernsey) **GP** Other **BCP Funds** Silver Lake Intelsat Management **Investors** (UK/Guernsey) Funds (US) (US/WTO) (US/Swiss) 71.00% 16.84% 2.13% 4.72% Serafina Holdings Limited (Bermuda) Serafina Acquisition Limited (Bermuda) Intelsat Holdings,

Diagram 1: Intelsat Ownership Following Proposed Transaction

Note: All subsidiaries are wholly-owned unless otherwise indicated. The stated interest of Intelsat management is based on a minimum equity investment by Intelsat management required by the Agreement and assumes a closing date of January 1, 2008. The minimum equity investment will fluctuate in immaterial amounts depending upon the date of the closing. Individual members of Intelsat's management may elect to reinvest additional amounts in the post-transaction Intelsat. To the extent management increases its equity interest, there may be consequent small adjustments in other investors' interests.

Ltd. (Bermuda)

#### II. THE BCP FUNDS

Forty-one BCP Funds will collectively hold approximately 71.00 percent of the equity interests in Serafina. Thirty-five of the BCP Funds are constituted as UK limited partnerships, five of the BCP Funds are constituted as French "co-invest" partnerships, and the remaining fund is constituted as a Guernsey limited partnership. CIE Management II Limited ("CIE"), a wholly-owned subsidiary of BCP organized under the laws of Guernsey, serves as General Partner of each of the BCP Funds. Through its control of the BCP Funds, BCP will control Serafina and by extension Intelsat.

BCP is owned by 18 individuals, none of whom holds more than a 10 percent equity or voting interest in BCP. These shareholders are citizens of the following countries: the United States (1); the United Kingdom (4); Germany (3); Italy (4); France (5); and Greece (1). BCP is governed by a six-member Board of Directors. The current members of BCP's Board are citizens of the following countries: United Kingdom (5) and Italy (1).

The economic interests in the BCP Funds are directly held by over 200 passive investors, virtually none of which will have any ability to control, manage, or be involved in the day-to-day business operations or decision-making of the BCP Funds, Serafina, or Intelsat.<sup>6</sup> Passive investors with their principal place of business in the United States hold a total equity interest in the BCP Funds of approximately 34.93 percent, and passive investors with their principal place of business outside of the United States hold a total indirect equity interest in the BCP Funds of approximately 65.07 percent. No passive investor in the BCP Funds has its principal place of business in a non-WTO Member country.

Only one passive investor in the BCP Funds will hold a total indirect equity interest in Serafina of ten percent or greater. The Ontario Teachers' Pension Plan Board ("Ontario Teachers"), which has its principal place of business in Canada, will control an indirect equity interest in Serafina of approximately 11.45 percent.<sup>7</sup> Ontario Teachers does not currently

The only investors with any ability to control, manage, or be involved in the day-to-day business operations or decision-making of the investment funds, Serafina, or Intelsat are those that are otherwise attributable by virtue of their independent interest in, or affiliation with, BCP. For example, Raymond Svider, a shareholder of BCP and current President of Serafina, holds partnership interests in certain of the BCP Funds. Prior to or simultaneously with the consummation of the Proposed Transaction, all current officers of Serafina will resign.

Ontario Teachers' indirect equity interest in Serafina includes a 10.37% indirect equity interest flowing through the BCP Funds and a 1.08% indirect equity interest flowing through the Silver Lake Funds.

hold an interest of ten percent or greater in any FCC-regulated entity.<sup>8</sup> Table 3 summarizes the ownership of the BCP Funds.

#### III. THE SILVER LAKE FUNDS

The Silver Lake Funds will collectively hold approximately 16.84 percent of the equity interests in Serafina. Silver Lake is also expected to hold certain veto rights over decisions of Serafina's Board.<sup>9</sup>

More specifically, Silver Lake Partners III, L.P. will indirectly hold approximately 16.81 percent of the equity interests in Serafina, while Silver Lake Technology Investors III, L.P. will indirectly approximately 0.03 percent of the equity interests in Serafina. Silver Lake Technology Associates III, L.P. serves as General Partner of each of the Silver Lake Funds, and holds approximately 2.18 percent of the equity interests in the Silver Lake Funds. Silver Lake Partners III, L.P.; Silver Lake Technology Investors III, L.P.; and Silver Lake Technology Associates III, L.P. are all Delaware limited partnerships.

SLTA III (GP), L.L.C. serves as General Partner of Silver Lake Technology Associates III, L.P. Silver Lake Group, L.L.C. serves as Managing Member of SLTA III (GP), L.L.C. Both SLTA III (GP), L.L.C. and Silver Lake Group, L.L.C. are Delaware limited liability companies. The Managing Members of Silver Lake Group, L.L.C. are James Davidson, Glenn Hutchins, and David Roux, each a U.S. citizen.

An investment group headed by Ontario Teachers has entered into a definitive agreement to acquire a 52% equity interest in BCE Nexxia Voice Services Corporation, an indirect subsidiary of BCE Inc. (i.e., Bell Canada Enterprises), in a transaction expected to close in the first quarter of 2008. See FCC File No. ITC-T/C-20070801-00314. BCE Nexxia Voice Services Corporation is authorized to provide international telecommunications services pursuant to Section 214 of the Communication Act of 1934, as amended.

It is expected that Silver Lake will have veto rights with respect to: (i) certain employment decisions with respect to Intelsat's senior management; (ii) Intelsat's annual budget, if certain performance targets are unmet; (iii) capital expenditures substantially in excess of the aggregate amount approved in Intelsat's annual budget; (iv) certain transactions involving aggregate consideration substantially exceeding Intelsat's enterprise value; (v) any incurrence of indebtedness that would raise Intelsat's leverage ratio in violation of financing documents executed at closing; (vi) material changes to accounting policies, audit programs, public accountants, or classification of Serafina for U.S. income tax purposes; (vii) material changes in the nature of Intelsat's business or subsidiaries; (viii) changes to the governing documents of Serafina or Intelsat, or dissolution or liquidation of Serafina or Intelsat; (ix) affiliate transactions involving BCP and its affiliates; (x) any action in violation of applicable foreign corrupt practices prohibitions, Office of Foreign Asset Control rules, or auditor independence requirements.

The economic interests in Silver Lake Partners III, L.P. are directly held by over 250 passive limited partners, none of which will have any ability to control, manage, or be involved in the day-to-day business operations or decision-making of the Silver Lake Funds, Serafina, or Intelsat. Limited partners with their principal place of business outside of the United States hold a total indirect equity interest in the Silver Lake Funds of approximately 57.40 percent, and limited partners with their principal place of business in the United States hold a total indirect equity interest in Serafina of approximately 42.60 percent. One limited partner, with a total equity interest of 0.06 percent in the Silver Lake Funds, has its principal place of business in a non-WTO Member country (Lebanon). The principal places of business of two additional limited partners of the Silver Lake Funds, with a total equity interest of 1.26 percent in the Silver Lake Funds, are currently unknown.

The economic interests in Silver Lake Technology Investors III, L.P. are held by employees of Silver Lake, the majority of whom are U.S. citizens. Table 4 summarizes the ownership of Silver Lake.

#### IV. OTHER SERAFINA INVESTORS

Banc of America Capital Investors V, L.P., which has its principal place of business in the United States, will hold approximately 3.37 percent of the equity in Serafina. CSFB Strategic Partners III, L.P. (indirectly controlled by Credit Suisse), which has its principal place of business in the United States but is controlled by entities with their principal place of business in Switzerland, will hold approximately 1.35 percent of the equity in Serafina. Thirteen members of Intelsat's management team will collectively hold an equity interest in Serafina of at least 2.13 percent. These individuals are citizens of the following countries: the United States (9); Canada (1); France (1); Mauritius (1); and the United Kingdom (1). The remaining equity in Serafina, approximately 5.32 percent, is subject to continuing syndication for passive investors by the BCP funds. In the event the full 5.32 percent is not syndicated or acquired by Intelsat management, the Existing Control Group is obligated to acquire the remainder.

This percentage is based on a minimum equity investment by Intelsat management required by the Agreement and assumes a closing date of January 1, 2008. The minimum equity investment will fluctuate in immaterial amounts depending upon the date of the closing. Individual members of Intelsat's management may elect to reinvest additional amounts in the post-transaction Intelsat. To the extent management increases its equity interest, there may be consequent small adjustments in other investors' interests.

Table 3: Ownership of the BCP Funds

All entities described in the following chart hold cumulative equity interests of less than ten percent in the BCP Funds unless otherwise noted. All individuals and entities are citizens of, or have their principal place of business in, a WTO Member state or the functional equivalent thereof.

Category of Investor	<u>Count</u>	% Equity in	Principal Place of Business Information
<u> </u>		BCP Funds	
BCP Funds Direct Equity Investors in Serafina Holdings Limited)	41	N/A	Country of Organization: United Kingdom (35), France (5), and Guernsey (1); Citizenship of Investment Principals: British and other Western European; Location of world headquarters: United Kingdom; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
CIE Management II Limited General Partner of each of the BCP Funds)	1	0%	Country of Organization: Guernsey; Citizenship of Investment Principals: British and other Western European; Location of world headquarters: United Kingdom; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
BC Partners Holdings Limited Parent of the General Partner of each of the BCP Funds)	1	0%	Country of Organization: Guernsey; Citizenship of Investment Principals: British and other Western European; Location of world headquarters: United Kingdom; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
Ontario Teachers' Pension Plan Board (>10% Passive Investor)	1	14.60%	Country of Organization: Canada; Citizenship of Investment Principals: Canadian; Location of world headquarters: Canada; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
J.S. individuals	1	0.19%	United States (1)
J.S. banks, pension/employee enefit plans, and insurance ompanies	27	19.85%	United States (27)
J.S. foundations, endowments, nd trusts	20	10.49%	United States (20)

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Category of Investor	Count	% Equity in BCP Funds	Principal Place of Business Information
Other U.S. institutional investors	29	4.40%	United States (29)
Non-U.S. individuals	33	3.69%	Belgium (1); France (4); Germany (1); Greece (1) Guernsey (3); Isle of Man (1); Italy (5); Norway (1); Panama (1); Switzerland (1); United Kingdom (14)
Non-U.S. banks, pension/employee benefit plans, and insurance companies	64	34.02%	Australia (1); Belgium (1); Bermuda (3); Canada (5); Denmark (2); Finland (1); France (8); Germany (7); Guernsey (4); Italy (1); Jersey (2); Luxembourg (4); Netherlands (4); New Zealand (1); Singapore (1); Sweden (2); Switzerland (1); United Kingdom (16)
Non-U.S. foundations, endowments, and trusts	17	1.48%	British Virgin Islands (2); Cayman Islands (1); Guernsey (9); Isle of Man (1); Italy (1); United Kingdom (3)
Government investors (non- pension)	2	6.84%	Canada (1); Singapore (1)
Other non-U.S. institutional nvestors <sup>11</sup>	54	19.04%	Cayman Islands (8); France (1); Germany (11); Guernsey (11); Ireland (2); Japan (1); Luxembourg (3); Netherlands (4); Panama (1); Portugal (1); Spain (1); Switzerland (5); United Kingdom (5)
Non-WTO Ownership	0	N/A	N/A

<sup>&</sup>lt;sup>1</sup> The reported figures include partnership interests held by the Ontario Teachers' Pension Plan Board.

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Table 4: Ownership of the Silver Lake Funds

All entities described in the following chart hold cumulative equity interests of less than ten percent in the Silver Lake Funds unless otherwise noted. All individuals and entities are citizens of, or have their principal place of business in, a WTO Member state or the functional equivalent unless otherwise noted.

Category of Investor	Count	% Equity in	Principal Place of Business Information
		Silver Lake	
		<u>Funds</u>	· · · · · · · · · · · · · · · · · · ·
ilver Lake Funds	2	N/A	Country of Organization: United States; Citizenship of Investment
Direct Equity Investors in Serafina			Principals: United States; Location of world headquarters: United
Ioldings Limited)			States; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
ilver Lake Technology Associates	1	0%	Country of Organization: United States; Citizenship of Investment
II, L.P. (General Partner of each of			Principals: United States; Location of world headquarters: United
he Silver Lake Funds)			States; Location of tangible properties: N/A; Location of greatest sales and/or revenues: N/A
LTA III (GP), L.L.C	1	0%	Country of Organization: United States; Citizenship of Investment
Parent of the General Partner of each			Principals: United States; Location of world headquarters: United
f the Silver Lake Funds).			States; Location of tangible properties: N/A; Location of greatest
			sales and/or revenues: N/A
ilver Lake Group, L.L.C.	1	0%	Country of Organization: United States; Citizenship of Investment
Parent of the Parent of the General			Principals: United States; Location of world headquarters: United
artner of each of the Silver Lake			States; Location of tangible properties: N/A; Location of greatest
unds).			sales and/or revenues: N/A
J.S. individuals	23	5.58%	United States (23)
J.S. banks, pension/employee benefit	53	32.68%	United States (53)
lans, and insurance companies	<u> </u>	1	
J.S. foundations, endowments, family	53	7.94%	United States (53)
ffices, and trusts			
other U.S. institutional investors	49	11.2%	United States (49)

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Category of Investor	Count	% Equity in Silver Lake Funds	Principal Place of Business Information
Non-U.S. individuals	13	1.53%	Switzerland (5); Taiwan (2); China (1); Hong Kong (1); Ireland (1) Liechtenstein (2); United Arab Emirates (1)
Non-U.S. banks, pension/employee penefit plans, and insurance companies	27	27.79%	Canada (5); Denmark (1); Finland (1); France (1); Germany (1); Japan (6); Korea (1); Kuwait (2); Luxembourg (1); Qatar (1); Spain (1); Sweden (1) Switzerland (2); United Kingdom (3)
Non-U.S. foundations, endowments, amily offices, and trusts	7	0.66%	Canada (3); Channel Islands (1); United Kingdom (1); Switzerland (2)
Government investors (non-pension)	3	1.12%	Singapore (1); United Arab Emirates (2)
Other non-U.S. institutional investors	32	10.28%	Australia (1); Bermuda (1); Channel Islands (1); Finland (1); Germany (4); Greece (1); Guernsey (1); Luxembourg (1); Netherlands Antilles (1); Oman (1); Singapore (1); Switzerland (15) United Kingdom (3)
Non-WTO Individuals and Entities	3	1.32%	Lebanon (1); Unknown (2)